



Monetary Authority of Singapore

SECURITIES AND FUTURES ACT 2001

FREQUENTLY ASKED QUESTIONS (FAQs) ON THE LICENSING OF FUND MANAGEMENT COMPANIES

Disclaimer: These FAQs are meant to provide guidance to the industry on the licensing of fund management companies. They do not constitute legal advice. MAS expects industry participants to retain their independent legal counsel to advise them on how their business operations should be conducted in order to satisfy legal and regulatory requirements, and to advise them on all applicable laws, rules and regulations of Singapore.

SECURITIES AND FUTURES ACT 2001

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A Licensing Requirements

1. Dealing in Capital Markets Products – What type of licence is required for an FMC that intends to market funds to end investors or intermediaries, or if it acts upon client instructions in executing trades? Are there any exemptions available for these activities?

Licensed FMCs are expected to engage in substantive fund management activities, such as portfolio management, investment research or sub-advisory in Singapore. Such FMCs could market their funds, either directly to end investors or through fund distributors. FMCs that engage in the marketing of funds are considered to be dealing in capital markets products that are units in a CIS under the SFA, and would correspondingly need to add to its licence the regulated activity of dealing in capital markets products that are units in a CIS. However, FMCs are exempted from the need to hold a CMS licence for dealing in capital markets products that are units in a CIS under certain circumstances. The common examples are:

- (a) where they market funds that they manage, or funds that are managed by their related corporations [paragraph 2(m) of the Second Schedule to the Securities and Futures (Licensing and Conduct of Business) Regulations (“SF(LCB)R”)]. The definition of a related corporation is set out in the Companies Act. Two corporations are considered related if one is a subsidiary of the other, or if both corporations are subsidiaries of a common holding company;
- (b) where the FMC’s marketing activity is limited to only CIS it is responsible for, which is authorised under s286 of the SFA, recognized under s287 of the SFA; or exempted under Subdivision (4) of Division 2 of Part 13 of the SFA [paragraph 2(k) of the Second Schedule to the SF(LCB)R]; and
- (c) where the FMC, in the course of managing customised or segregated mandates for customers (as opposed to managing collective investment funds), markets third party funds to its customers or invests customer monies into third party funds as part of the mandate. These activities would be considered incidental to its fund management business [paragraph 2(b)(i) of the Second Schedule to the SF(LCB)R].

An FMC that deals in any capital markets products based on customer instructions given to the FMC on an unsolicited basis is considered to be dealing in capital markets products. For example, the FMC could operate an online platform for customers to enter their own trade orders. Such an FMC would have to add the regulated activity of dealing in capital markets products to its CMS licence.

[Updated in Aug 2024]

2. **Additional Regulated Activity – Does an FMC need to add the activity of dealing in capital markets products to its CMS licence, if it uses forward contracts for FX hedging as part of its fund management business?**

An FMC that deals in any capital markets products in a manner which is incidental to its conduct of fund management business is exempted from the need to add the activity of dealing in capital markets products to its CMS licence.

[Added in Oct 2018]

3. **Central Dealing – Is an FMC allowed to conduct central dealing activity for funds managed by its related corporations?**

Yes; an LPMC that conducts central dealing activity for funds managed by its related corporations should apply to add to its licence the regulated activity of dealing in capital markets products and indicate the type of financial instruments to be traded or dealt in. The FMC should ensure that it has met the relevant licensing requirements applicable to these activities, and has the requisite risk management systems and controls that are commensurate with the scale and complexity of the central dealing function.

[Updated in Aug 2024]

4. **Specified Products Borrowing & Lending – Is an FMC allowed to conduct the business of specified products borrowing and lending in respect of its clients' portfolios?**

Engaging in specified products borrowing and lending is considered to be carrying on a business of dealing in capital markets products. As provided in paragraph 2(b)(i) of the Second Schedule to the SF(LCB)R, an FMC may deal in capital market products, so long as such activity is solely incidental to its fund management business.

5. **Independent Custody – Would the requirement for independent custody of managed assets apply to an FMC that provides advice or research to other investment managers in respect of those managed assets?**

An FMC that acts as investment adviser, sub-adviser, or that provides research to another investment manager should satisfy itself that the assets that it advises on are subject to independent custody as required under Regulation 13B(1)(c) of the SF(LCB)R. Notwithstanding that the FMC would not have direct responsibility for appointing the custodian, it must be able to demonstrate that it has taken reasonable steps to ascertain that the assets are subject to adequate safeguards including independent custody.

6. Private Equity and Venture Capital Assets – Are there circumstances where an FMC need not subject its managed assets to independent custody?

The requirement for independent custody of managed assets would not apply if the managed assets are not listed for quotation or quoted on an approved exchange, and are interests in a closed-end fund where the closed end fund is to be used for private equity or venture capital investments; and is offered only to accredited or institutional investors, as set out in Regulation 13B(4) of the SF(LCB)R.

If the managed assets are not subject to independent custody arrangements, the FMC is required to disclose this fact to the investors and to obtain their acknowledgement. The FMC is also required to provide the investor with an audit report of the assets each year.

Notwithstanding this, an FMC that manages private equity and venture capital funds is required to fully comply with client segregation requirements in respect of client moneys.

7. Immovable Assets – My company plans to manage a fund that will invest into immovable assets (i.e.: real estate and infrastructure). Are we required to apply for a CMS licence in fund management?

A company need not be licensed by MAS if it manages a fund that invests solely in immovable assets or in securities issued by investment holding companies whose sole purpose is to invest into real estate development projects and/or real estate properties; and where the fund is offered only to accredited and/or institutional investors. This is regardless of the size of the company's stake in the real estate development projects, the relationship between the developer and the company, the stage of completion of the development project and the receipt of any subsequent income yield following the completion of the project.

This exemption will not apply if the company is also engaged in the management of financial derivatives if such financial derivatives fall within the definition of "specified products" or "futures contracts" as defined in the SFA; or in the management of investments into other real estate funds and schemes.

[Updated in Aug 2024]

8. Property Management – My company's primary business involves the management of property, infrastructural and other physical assets on a day-to-day basis. Are we required to apply for a CMS licence in fund management?

Licensing requirements would only apply where:

- (a) the manager of the assets is an external (i.e. non-in house) manager;
- (b) the managed assets (whether in whole or in part) comprise a portfolio of capital markets products; and
- (c) the manager is in the business of fund management. This means that the company's business involves making investment decisions regarding a pool of moneys or assets, on behalf of customers. This is in contrast to a company whose primary business involves the day-to-day operation and management of property or infrastructural assets.

Managers of property funds that meet the criteria of a REIT as defined in the Second Schedule to the SFA, will be treated as REIT managers and are required to hold a CMS licence under the SFA to conduct REIT management.

[Updated in Aug 2024]

9. **Reporting of Immovable Assets – My company is considering to apply for a CMS licence for fund management. A portion of the assets managed by my company are invested in immovable real estate assets. Do we have to include the portion of the managed assets invested in real estate assets in the managed assets computation for purposes of licensing and statutory reporting?**

Yes. The company should include immovable assets in the reporting of its managed assets, notwithstanding the exemption set out in paragraph 5(1)(h) of the Second Schedule to the SF(LCB)R.

10. **Engagement of Audit Firms – Can my company engage the same audit firm who audits the annual financial statements to provide internal audit services to the company? Can we engage the same audit firm who audits the funds which we manage or advise, to provide internal audit services to the company?**

As good governance, MAS generally discourages the appointment of the same audit firm to provide both external and internal audit services to an FMC. There are areas where the scope of review by both external and internal auditors may overlap, such as expense charging, and compliance with capital and business conduct requirements. The employment of the same audit firm may impair the objectivity and diminish the check and balance between the two functions. In exceptional circumstances where an FMC would like to do so, it should demonstrate to MAS that the audit firm has appropriate safeguards to minimize threats that may impair the independence of the audit firm in providing both external and internal audit services to the FMC.

11. **Internal Audit Arrangements – What is considered to be adequate internal audit arrangements for an FMC?**

Taking into consideration the size of the assets managed and number of investors that an FMC may serve, MAS would consider there to be adequate audit arrangements if the FMC has in place a process for regular internal reviews on the effectiveness of internal systems and controls. The CEO and directors of an FMC are ultimately responsible for ensuring there are adequate internal controls within the FMC and should take reasonable measures to ensure that internal controls are effective to address the risks arising in the course of the FMC's operations.

[Updated in Aug 2024]

12. Directors – What is the difference between an Executive Director and Non-Executive Director?

Executive Directors are employed by the FMC and involved in the day-to-day running and making executive decisions on behalf of the business or operations of the FMC. They are expected to be resident in Singapore to oversee the activities of the FMC. Non-Executive Directors provide oversight as members on the Board of Directors, but are not involved in the day-to-day business or operations of the FMC. The job titles and designations of directors should reflect the substance of the role and responsibilities of the individual. For example, it would be inappropriate for a director who does not have executive responsibilities to use the designation of “Managing Director” or “Executive Director”, or conversely deem one who is employed by the FMC and involved in the running of the FMC as a “Non-Executive Director”.

13. Experience of Directors and Relevant Professionals – What kind of relevant work experience do Directors, Relevant Professionals and CEO need to have?

Directors and Relevant Professionals' past work experience should be assessed in the context of the role that the individual will perform in the FMC. Directors and the CEO should also have managerial experience or experience in a supervisory capacity as part of their relevant experience.

Executive Directors and Relevant Professionals should have relevant experience in the financial services industry. In the case of FMCs who manage or advise private equity and venture capital [“PEVC”] funds, relevant experience may include experience in industries which are similar in nature to those of the investee companies being held (or to be held) by the PEVC fund being managed or advised by the FMC.

Non-Executive Directors are generally expected to be able to contribute to enhancing the quality of decision-making and oversight of the Board of Directors of the FMC. The FMC should be able to demonstrate that a proposed Non-Executive Director can add value and make a meaningful contribution to the FMC, based on his past work experience, qualifications and track record.

- 14. Clientele Restrictions – My company holds a CMS licence to conduct fund management activity; we are restricted by our licence condition to manage investment funds only for accredited or institutional investors (an A/I LFMC). Are there situations where we can manage or provide advice to funds offered to non-accredited and non-institutional (i.e. retail) investors?**

If an A/I LFMC wishes to manage funds offered to retail investors in Singapore, it may approach MAS to request a review of its licence condition. However, it should satisfy itself that it has met the admission criteria for a retail manager; these are set out in the Guidelines on Licensing and Conduct of Business for FMCs [SFA04-G05]. The A/I LFMC should also have or have plans to invest in resources and systems to handle retail investment funds. In assessing whether an A/I LFMC is ready to manage funds for retail investors, MAS considers various factors including the ability and willingness of the A/I LFMC to commit resources to handle retail funds, the quality of governance and controls implemented by the A/I LFMC, as well as the adequacy of its compliance and audit arrangements. The A/I LFMC should consult MAS early on its plans.

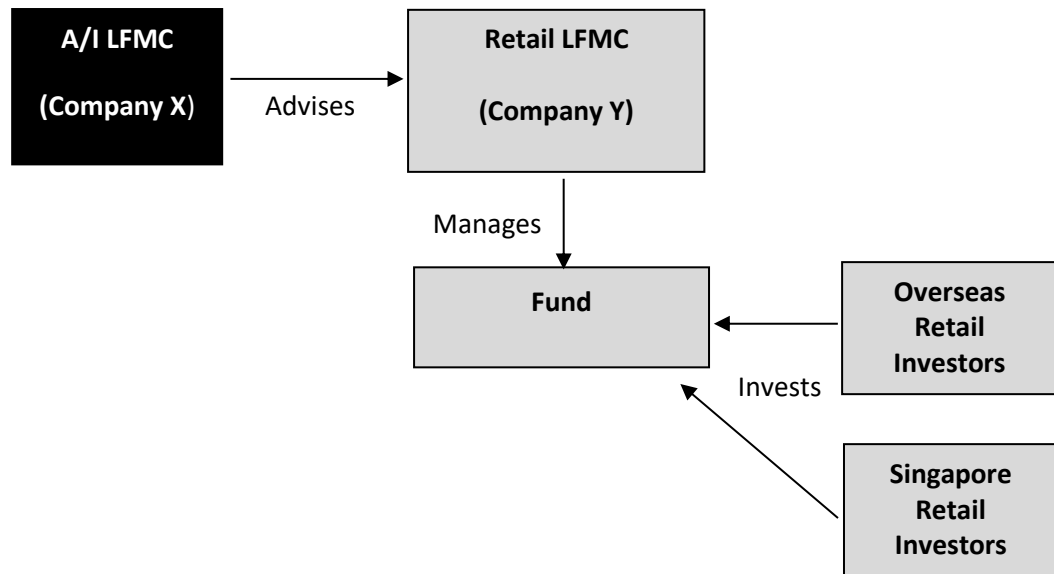
The Guidelines SFA04-G05 are available on MAS' website.

Notwithstanding the clientele restrictions that are imposed on an A/I LFMC, there are situations where an A/I LFMC is allowed to be involved with retail funds:

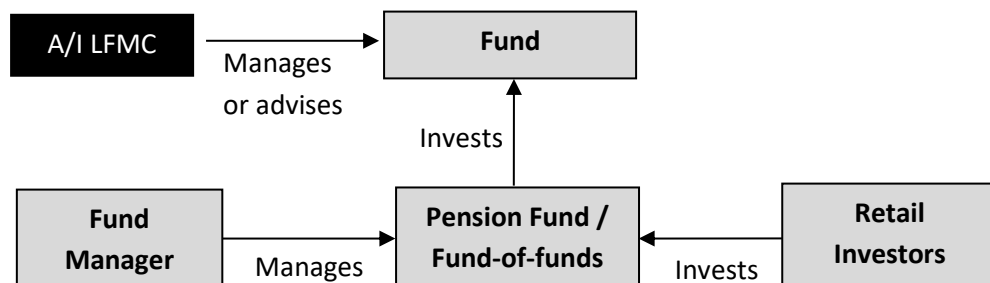
Scenario A – An A/I LFMC (Company X) may perform the role of a sub-manager or adviser to another regulated fund manager (Company Y) which meets the definition of an accredited or institutional investor, and is authorized or licensed to manage investment funds for retail investors in the jurisdiction where it operates. Where the fund is to be offered to retail investors in Singapore, Company Y must be licensed by the MAS to manage funds for retail investors in Singapore. In this regard, as part of the admission criteria for a CMS licence, Company Y is required to have a physical presence in Singapore. This is illustrated below:

Scenario A

A/I LPMC may act as sub-manager and adviser to a fund offered to retail investors in Singapore in the following circumstances:



Scenario B – An A/I LPMC may also be the investment manager, sub-manager or adviser to a fund which another pension fund or fund-of-funds invests in. This pension fund or fund-of-funds is (a) managed by another fund manager, and (b) has to meet the definition of an accredited or institutional investor itself. There may be underlying retail investors in the pension fund or the fund-of-funds. The manager of the pension fund or the fund-of-funds, and the fund offer may be in Singapore or overseas. This is illustrated in the following diagram:

Scenario B

Scenario C – Where an A/I LPMC wishes to manage investment funds which are authorised by a foreign regulator to be offered to retail investors in a *foreign* jurisdiction, the A/I LPMC can approach MAS to review the clientele restrictions on its licence.

Before requesting MAS for the review, the A/I LFMC should ensure that it has obtained the requisite approval from the foreign regulator who is aware of the A/I LFMC's clientele restriction in Singapore. In reviewing the request, MAS considers various factors including the ability of the A/I LFMC to adequately serve the needs of its existing accredited and institutional investors. Each case will be considered on its own merits.

Please contact the Investment Intermediaries Department for enquiries or requests relating to licence restrictions and conditions for FMCs.

[Updated in Aug 2024]

15. Managing Customer Accounts Opened with Brokers - Can an FMC manage customer's assets and monies held at accounts opened with brokers, including foreign brokers that are not regulated in Singapore?

FMCs are not allowed to market, recommend or staple the services of foreign brokers that are not licensed or regulated in Singapore to the FMCs' fund management services. While these foreign brokers may be regulated by other financial regulators outside Singapore, they are not subject to MAS' regulatory purview, and investors who transact with them will not have recourse to the protection provided under our law. FMCs would also run the risk of abetting foreign brokers who do not hold the appropriate licence in Singapore to provide brokerage services to investors in Singapore, in breach of the extra-territorial provision in the SFA.

At the same time, it is not MAS' intention to prohibit an FMC from on-boarding accredited or institutional investors who had already opened accounts with foreign brokers, prior to being a customer of the FMC, and link such pre-existing foreign broking accounts to its fund management service. In such cases, MAS expects the FMC to demonstrate (for example, by way of maintaining appropriate documentation) that the customer already had an existing account with the foreign broker, and that the foreign broker account was not opened shortly prior to the establishment of the relationship with the FMC, especially at the suggestion or influence of the FMC, against the spirit of this expectation.

The FMC should also ensure that its customers are aware of the risks in maintaining a brokerage account with foreign brokers and be ready to address concerns or issues associated with its customer's use of foreign brokers that are outside MAS' regulatory ambit. The FMC should ensure that its customers who choose to maintain accounts with foreign brokers are aware that they would not have recourse to the investor protection safeguards accorded under MAS' laws, notwithstanding that the FMC is managing the account.

[Added in Oct 2019]

16. **Managing Monies of Non-AI Investment Professionals - Under MAS' framework to allow FMCs serving only accredited investors ("AI") and institutional investors (collectively known as "A/I FMCs") to manage monies on behalf of non-AI investment professionals, can these non-AI investment professionals invest into restricted schemes managed by the A/I FMC?**

Requirements for offers of investments and its attendant exemptions under Part 13 of the SFA will continue to apply under the framework. For instance, A/I FMCs may rely on sections 302B (for small offers where the total amount raised does not exceed \$5 million within any 12-month period) or 302C (for private placements where the offers are made to no more than 50 persons within any 12-month period) to offer their funds to their non-AI investment professionals. Alternatively, if the funds are offered as restricted schemes, A/I FMCs can rely on the carve-out in section 305 of the SFA subject to the relevant conditions under that section being satisfied.

[Added in Aug 2018]

17. **Provision of Financial Advice – Is the provision of information on investment products managed by an FMC or its related companies considered financial advice? What kind of notification does the FMC have to file with MAS?**

An FMC may in the course of managing funds provide factual information on investment products managed by the FMC or its related corporations. Factual information in this context refers to information which do not take into account the specific investment objectives, financial situation and the particular needs of any person who may receive the information. The provision of factual information is not considered to be a financial advisory activity. FMCs are not required to file the notification with MAS to operate as an Exempt Financial Adviser for providing factual information on its investment products to customers.

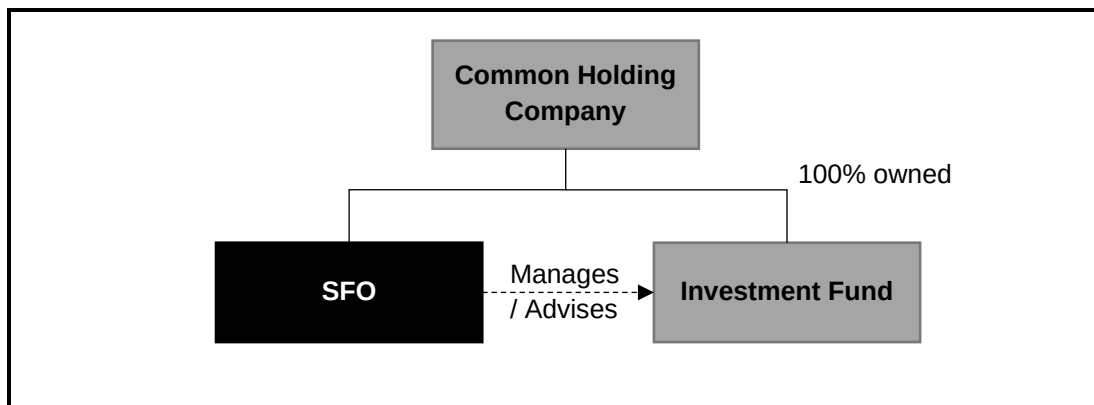
18. **Single Family Office (SFO) – How is an SFO defined for licensing or regulatory purposes? Is an SFO required to be licensed under the SFA and/or the FAA?**

The term 'single family office' is not defined under the SFA. An SFO typically refers to a company which manages assets for or on behalf of only one family and is wholly owned or controlled by members of the same family. The term 'family' in this context may refer to individuals who are lineal descendants from a single ancestor, as well as the spouses, ex-spouses, adopted children and stepchildren of these individuals.

It is not MAS' intention to license or regulate SFOs. There are existing class exemptions from licensing under the SFA and FAA for the provision of fund management and financial advisory services respectively to related corporations.

An SFO may rely on the exemption provided for a corporation which manages funds for its related corporations, under paragraph 5(1)(b) of the Second Schedule to the

SF(LCB)R. An example of an ownership structure for an SFO which could fall under this exemption is illustrated below:



An SFO that provides financial advisory services to its related corporations may rely on an existing exemption from licensing under regulation 27(1)(b) of the Financial Advisers Regulations.

[Added in Feb 2017]

19. Case-by-case Exemption for Single Family Office (SFO) – Can a company which does not fall within the scope of existing class licensing exemptions apply for a licensing exemption?

Yes, a company that is in substance managing funds on behalf of a single family only, but that does not fall neatly within the scope of existing class licensing exemptions may seek a licensing exemption from MAS under section 99(1)(h) of the SFA.

The application for a licensing exemption requires the following:

- Business profile for the incorporation of the SFO as filed with the Accounting and Corporate Regulatory Authority (“ACRA”) of Singapore; and
- Signed declaration letter from the ultimate beneficial owner(s) of the SFO.

The application should be submitted via <https://go.gov.sg/singlefamilyoffices>.

[Updated in Jul 2024]

20. Controlling Stake Held By FMC’s Management Team – Where an FMC is not part of an established business group, would MAS consider alternative measures in lieu of having the management team (i.e. the CEO and Executive Directors) collectively hold a controlling stake in the FMC?

An FMC may propose alternative measures for MAS’ consideration on a case-by-case basis. In its proposal, the FMC should elaborate on how its proposed measures would help stabilise the FMC’s management team and support the alignment of interests of

the management team with that of third-party investors. The proposal should also reinforce the management team's ability to exercise effective control over the FMC's operations, for which they are accountable.

[Added in Sep 2024]

B Licensing Procedures

21. Processing Time – How long would MAS take to process a licensing application?

MAS expects to take up to 6 months to review FMC applications which are complete and by applicants that meet all admission criteria.

Applications may take longer if the applicant does not fully meet relevant admission criteria, has unique and complex business models, or does not submit all necessary forms, information and documents in the initial application. The applicant should also expect a longer review period if it makes significant changes to its initial application. MAS may require a fresh submission in such situations.

An in-principle approval (“IPA”) is issued to successful applicants at the conclusion of our review process. Applicants have up to 6 months to fulfil requirements set out in the IPA. These requirements typically relate to provision of undertakings, topping up of share capital or formalising the appointments of certain key personnel. The timeline for this phase depends on how quickly the applicant can fulfil the requirements. MAS reserves the right to rescind the IPA if the applicant does not fulfil the requirements within the timeline, or if there are changes to the applicant’s business plan and/or key persons after IPA has been issued. At its discretion, MAS may extend the IPA by a further 3 months if there are strong reasons to do so.

MAS reserves the right to terminate the processing of an application where the applicant is unable to meet the admission criteria, when there are significant information gaps or inconsistencies, or when the applicant is unable to satisfactorily address MAS’ queries in a timely manner. The applicant may re-submit a fresh application to MAS when it is ready to do so.

[Updated in Aug 2024]

22. Quality of Submissions – What does MAS consider to be a good quality submission for a licence application?

Good quality submissions have the following features:

- A clear description of the applicant’s business model and plans, which are supported by the professional experience and expertise of the proposed management team. The business plan sets out the investment focus or strategy to be adopted, assets and markets where investments will be made, the profile of potential investors and distribution plans or channels;
- A clear description of risk management, compliance and audit arrangements which are in line with the nature of the proposed fund model;
- For applicants which are part of a global fund management group, a clear explanation of the applicant’s role in Singapore together with the functions or services that it will receive and/or provide to related corporations within the group (if any);

- Documentary evidence of the applicant's ability to meet minimum base capital and financial requirements, including the ACRA business profile report and where available, the latest audited financial statements;
- Where regulatory action has previously been taken against the applicant or its related corporations, an assessment of the impact of the action and a description of the steps taken to effectively address the root cause of the regulatory breach; and
- Fit and proper declarations by the applicant for its shareholders, directors and representatives. In relation to shareholders, declarations are provided for: (i) shareholders with 5% or more direct or indirect voting power or ownership in the applicant, and (ii) where a shareholder is publicly listed company, persons who own or control 5% or more of the shares of the company.

[Updated in Aug 2024]

23. Lapsing of CMS Licence – What happens to my company's licence if my company delays the commencement of fund management activity?

The CMS licence of an FMC will lapse if it has not commenced business in fund management within 6 months from the date of issuance of the licence. In the meantime, the relevant regulatory obligations apply upon the grant of the licence, and FMCs should ensure that they are complied with at all times.

When the licence of an FMC has lapsed, MAS will take steps to remove the FMC from the Financial Institutions Directory as soon as practicable. The FMC is also no longer permitted to hold itself out to be permissible to carry out regulated activities. It follows that any physical documentary record of past licensing status, including the licence approval or its duplicates, should not be retained, displayed or used in any other form that could give any person the wrong impression that the FMC still has the requisite regulatory status.

[Updated in Aug 2024]

24. Business Cessation – What are the procedures for cessation of business by an FMC?

The FMC should ensure an orderly winding down of its business prior to cessation. This includes but is not limited to: (i) putting in place communication plans to ensure sufficient notice period has been given to its customers, business partners and other relevant stakeholders regarding its cessation; and (ii) discharging all customer obligations and ensuring that customer assets and/or moneys have been accounted for and returned to customers before it ceases.

The FMC should also ensure that all funds and managed accounts managed or advised by the FMC have been (i) transferred to another fund management company; and/or (ii) liquidated and all underlying assets and moneys returned to their beneficial owners or customers.

An LFMC that intends to cease the conduct of regulated activity is required to file a notice of cessation of business – Form 7 of the SF(LCB)R, not later than 14 days after the cessation of its business.

The forms should be accompanied with an auditor's certification that the FMC has fully discharged all client obligations and liabilities before ceasing its business. Where the FMC is not able to provide an auditor's certification, it should engage MAS before filing the cessation, and explain its reasons for its inability to secure an auditor's certification.

The FMC should also declare in Form 7 if it and/or any of its substantial shareholder(s), effective controller(s), directors and representatives is undergoing any investigation or is the subject of any complaint made reasonably and in good faith relating to the business activities carried out by the FMC.

Upon receipt of the forms and the auditor's certification, MAS will review the submissions to ensure that all customer obligations have been properly discharged or provided for. MAS will not ordinarily allow an FMC to voluntarily cancel its licence status without discharging its obligations¹ fully.

Upon completion of MAS' review, MAS will, by email, inform the LFMC of the effective date of the licence cancellation.

The FMC will be removed from the Financial Institutions Directory on MAS' website by the next working day following MAS' email. For the avoidance of doubt, even after the submission of Form 7, the FMC continues to be subject to all relevant regulatory requirements, including being liable for all licence and MASNET fees² as applicable, until the receipt of MAS' email as above.

¹ MAS will consider any ongoing investigation or unresolved complaint made reasonably and in good faith relating to the business activities carried out by the FMC.

² Annual fees for corporate licences and representatives are charged, so long as the licence remains valid as at 1 January of the calendar year, and are non-refundable.

The FMC's MASNET account will also be terminated within 7 days of the receipt of MAS' email as above. Please be reminded to retrieve all MASNET notices prior to the submission of the cessation forms.

[Updated in Aug 2024]

25. Acquisition – What are the procedures to acquire a regulated FMC?

MAS' prior approval is required before a person obtains effective control of any CMS licence holder.

A person is deemed to have obtained effective control of a CMS licence holder if he, whether acting alone or acting together with any connected person, (a) acquires or holds, directly or indirectly, 20% or more of the issued share capital of the licensee; or (b) controls, directly or indirectly, 20% or more of the voting power of the licensee.

Such a person is required to submit an application form to MAS. The application form is titled "Application for Approval to obtain Effective Control of a Holder of a Capital Markets Service Licence under Section 97A(2) of the Securities and Futures Act", and is available on MAS' website.

MAS assesses acquisitions in a manner similar to a licence application. In general, MAS does not favour the sale or transfer of licences without meaningful underlying businesses, as a shortcut for new shareholders to start a new fund management business, or gain entry into the Singapore financial system. Among other things, MAS will consider the fitness and propriety of the new shareholders, directors and key individuals, the purpose of the acquisition, and extent of changes to the FMC's business model. The information that MAS would require from the potential acquirer and the rigour of the review, would be similar to a new licence application. A person should not seek to circumvent admission criteria by acquiring existing regulated FMCs. On the other hand, MAS recognises that there are genuine commercial reasons for mergers and acquisitions (M&A) in the fund management industry, for reasons such as inorganic growth and expansion, and acquisition of expertise in new asset classes, and it is not MAS' intention to restrict such bona fide M&A activities. MAS will consider the merits of each case to determine whether to grant approval.

[Updated in Aug 2024]

C Representative Notification Regime

26. Applicability – Does the representative notification regime apply to the directors and staff of an FMC?

The representative notification regime applies to all individuals who conduct the regulated activity of fund management and/or other regulated activities that are integral to fund management. In a typical FMC setting, individuals who are engaged in portfolio management, as well as those who are engaged in activities such as client servicing, business development, marketing, research and dealing functions are generally required to be appointed as representatives.

An LFMC will have to notify MAS of its intention to appoint an individual as a representative via the CoRe system. Only individuals whose names are listed on the Public Register may carry out the regulated activities.

The SF(LCB)R FAQs provide more information on the representative notification regime, such as the requirements imposed on different types of representatives, circumstances under which an individual will cease to be a representative and how the Public Register may be accessed.

The SF(LCB)R FAQs are available on MAS' website.

27. Marketing of CIS – Does an individual in the FMC that solely performs the activity of marketing of CIS managed by its related corporation need to be notified as a representative in respect of dealing in capital markets products that are units in a CIS?

Individuals who engage in distribution or marketing activities of CIS managed by the FMC or its related corporations on behalf of a licensed FMC should be notified as a representative conducting fund management, and not dealing in capital markets products that are units in a CIS. The marketing of funds managed by the FMC or its related corporations is considered to be part and parcel of fund management - managing the property of, or operating, a CIS.

[Added in Oct 2018]

28. Central Dealers – Are the LFMC's central dealers subject to the representative notification regime?

An individual who is engaged in central dealing for funds managed by related corporations of the LFMC would have to be an appointed, provisional or temporary representative in respect of dealing in capital markets products under the representative notification framework, depending on the assets or markets covered by the individual.

An individual who is engaged only in dealing for funds managed by the LFMC would have to be appointed as a representative for the regulated activity of fund management under the representative notification framework.

D VC Manager Regime

29. Type of Funds – Can a fund manager that manages both VC and PE funds operate under the VC Manager Regime?

A fund manager may operate under the VC Manager Regime if and only if all of the funds that it manages meet the following eligibility criteria:

- (a) no more than 20% of each fund's committed capital (excluding fees and expenses) can be invested in unlisted business ventures that have been incorporated for more than ten years at the time of the initial investment, and/or the investment is made through acquisitions from other investors in the secondary market (i.e. "non-qualifying investments");
- (b) other than non-qualifying investments of no more than 20% of each fund's committed capital, any investments from the remaining committed capital (excluding fees and expenses) must be in specified products that are directly issued by unlisted business ventures that have been incorporated for no more than ten years at the time of initial investment ("qualifying investments"). Any follow-on investment in such qualifying investments will remain as qualifying, even if the portfolio company no longer meets the under-10 years vintage at the point of follow-on investment;
- (c) the funds must not be continuously available for subscription, and must not be redeemable at the discretion of the investor; and
- (d) the funds are offered only to accredited investors as defined under the SFA or investors in an equivalent class under the laws of the country where the offer is made, and/or institutional investors.

For the avoidance of doubt, a VCFM's funds can only make investments (non-qualifying or otherwise) in unlisted assets. The funds cannot invest in listed securities or initial public offerings. However, this does not preclude a VCFM's funds from holding listed securities in portfolio companies, provided that the fund had acquired these securities prior to their listing. VCFMs are not expected to reclassify an investment from qualifying to non-qualifying if its portfolio company's securities become listed.

[Updated in Jun 2024]

30. Fees and Expenses – What types of fees and expenses should be excluded from committed capital, for determining the limit on non-qualifying investments?

The fees and expenses to be excluded from committed capital refer to fund-level fees and expenses (such as management fees, fund setup costs and administrative fees). Investment-related expenses, which are attributed to specific deals, should not be deducted from the total committed capital, for the purpose of determining the limit on non-qualifying investments.

After deducting fund-level fees and expenses from total committed capital at the final close of the fund, 20% of the remainder represents the amount that can be applied towards non-qualifying investments.

For example, if a fund has total committed capital of S\$100 million at the final close, and S\$10 million is set aside for set-up costs and management fees, the limit on non-qualifying investments would be S\$18 million (20% of S\$90 million).

[Added in Nov 2018]

31. Advisers or Sub-advisers – Can investment advisers or sub-advisers operate under the VC Manager Regime?

An FMC that acts as investment adviser or sub-adviser, or provides research to another investment manager, may operate under the VC Manager Regime if the advice and research that it provides relate to a fund that meets the eligibility criteria of a venture capital fund under Regulation 14(8) of the SF(LCB)R.

[Updated in Nov 2017]

32. Transitional Arrangements – How can an existing FMC transition into the VC Manager Regime?

An existing FMC that intends to transition into the VC Manager Regime should first ascertain that all of the funds that it manages meet the eligibility criteria set out in FAQ 30. It should then submit Form 1 for VCFM to MAS. The FMC should continue to comply with all existing business conduct and other regulatory requirements until it is informed by MAS that it can operate under the VC Manager Regime.

[Updated in Aug 2024]

E Outsourcing Arrangements

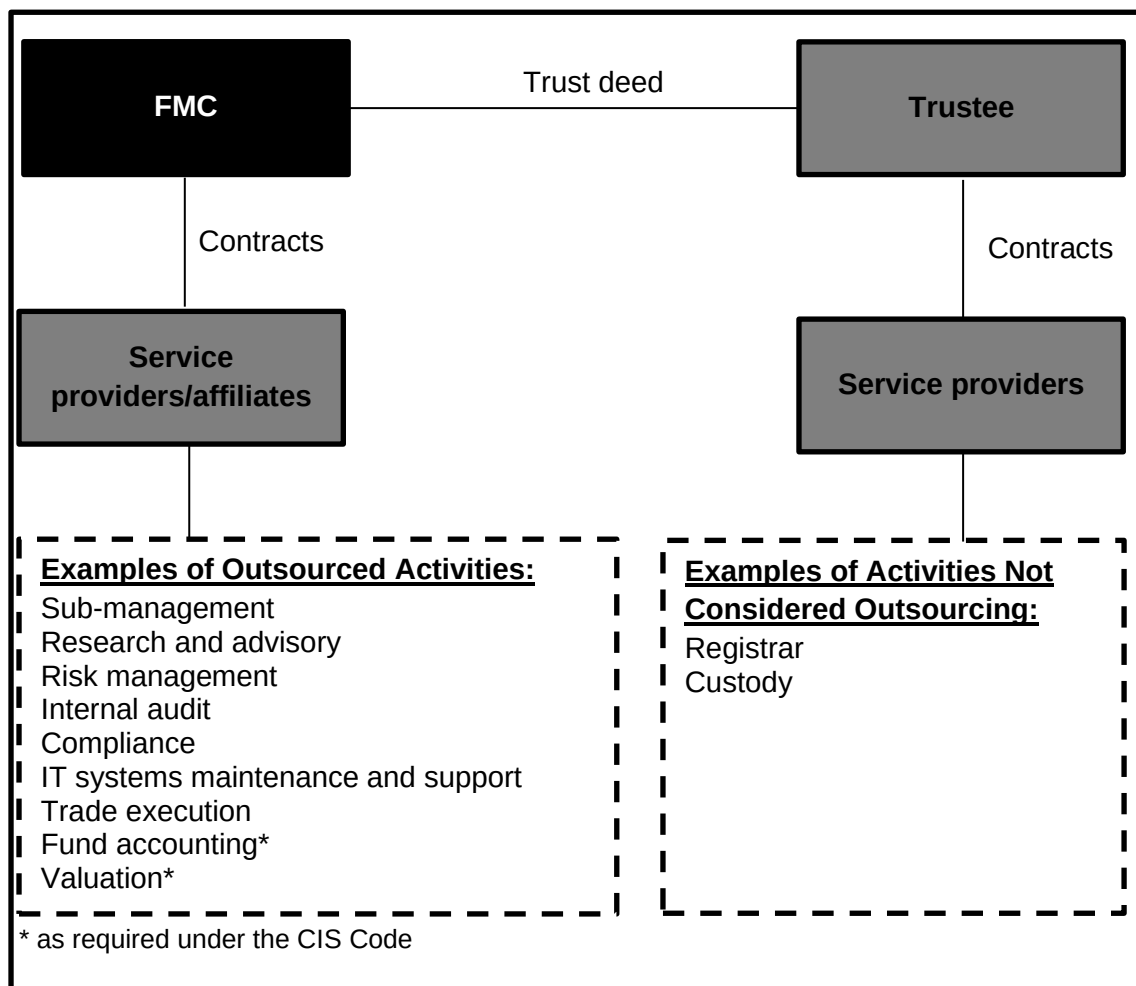
33. Scope – In the context of an FMC managing a fund which enters into contractual agreements with service providers, which activities are considered outsourcing by the FMC?

As further guidance to the MAS' Guidelines on Outsourcing issued on July 2016, the following are additional considerations for determining whether an activity should be considered as outsourcing by an FMC managing a fund vehicle:

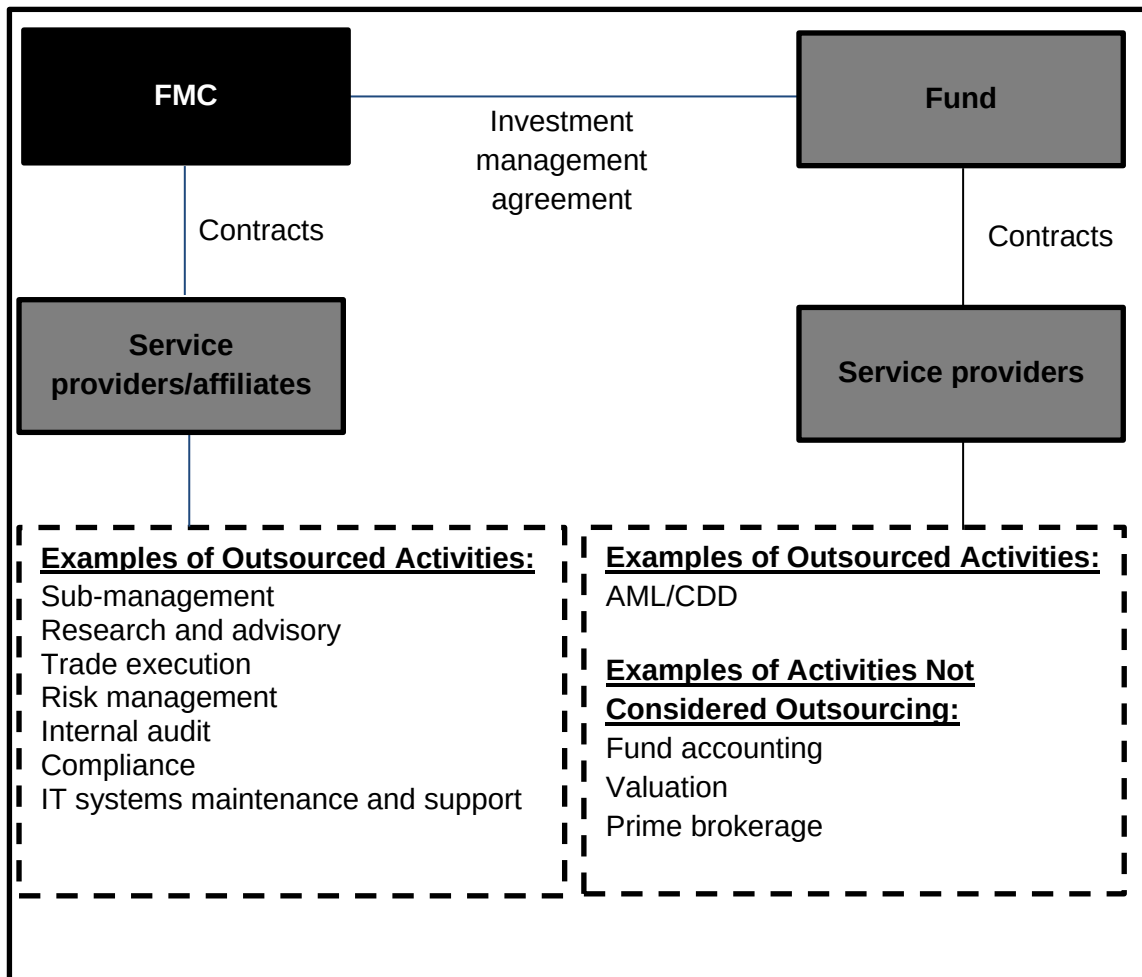
1. The FMC is a contractual party to the arrangement;
2. The FMC is obligated to perform the activity due to regulatory requirements, regardless of any contractual nexus; or
3. The arrangement involves the FMC's disclosure of customer information to the service provider, which may have a material impact on the FMC's customers if the confidentiality of the information is compromised.

Please refer to the diagrams below for examples of activities which are considered as outsourcing under different fund management models. These diagrams reflect some of the more common arrangements found in each model, and are not exhaustive.

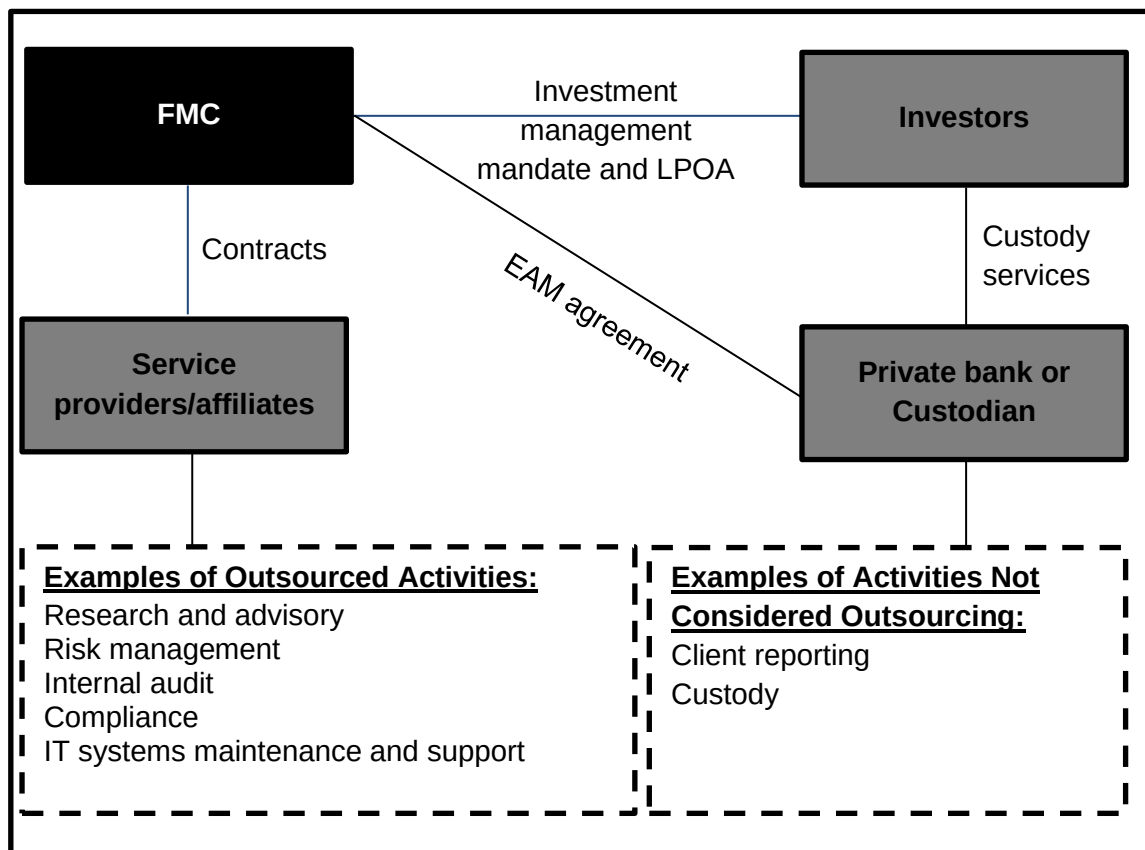
Scenario A – FMC managing Singapore authorised schemes



Scenario B – FMC managing recognised schemes or investment funds which are set up as corporate vehicles, such as hedge funds and private equity/venture capital funds³



³ Note that not all activities may be relevant depending on an FMC's business model, and these illustrative examples are grouped together for brevity. For example, while trade execution is listed in the diagram above as a possible outsourcing arrangement, it is applicable to hedge fund managers but not applicable to private equity and venture capital managers.

Scenario C – FMC managing segregated accounts or mandates

[Added in Sep 2018]

34. Assessment of Service Providers – How should an FMC assess the suitability of its service provider’s employees, or its sub-contractors?

MAS recognises that there could be operational difficulties in assessing sub-contractors for the purpose of meeting the expectations in the MAS’ Guidelines on Outsourcing. MAS does not expect FIs to directly assess all sub-contractors, as they may not necessarily have direct contractual nexus. Nonetheless, an FMC are expected to satisfy itself that its main service providers have acceptable governance process when appointing and relying sub-contractors, especially when the outsourcing arrangement between the FMC and the main service provider is material. Some relevant factors to consider could be whether there is proper monitoring of service standards of sub-contractors; and service providers’ track record of dealing with sub-contractors when service standards fall below thresholds.

An FMC should also satisfy itself that its service providers have suitable hiring and screening policies for their employees. This may require a higher degree of screening for employees in material outsourcing arrangements and/or in positions to handle sensitive information. For example, if the compliance function is outsourced, it is in the FMC’s interest to understand how the service provider performs checks on the

credentials and relevant experience of their employees. The FMC is not expected to subject its service provider's employees to MAS' Guidelines on Fit and Proper Criteria, nor directly conduct screening checks on its service providers' employees.

[Added in Sep 2018]

35. Intra-group Outsourcing – Are the Outsourcing Guidelines applicable to intra-group outsourcing?

Yes. All financial institutions including FMCs are expected to retain ownership and responsibility over the outsourced functions, regardless of whether the function has been outsourced to external service providers or intra-group. FMCs that are part of a group can leverage on group-wide risk control and governance functions, such as the group internal audit function, to aid in their assessment of the areas outsourced to head office or related companies. For example, if trade execution and/or risk management functions are outsourced to head office, the FMC can rely on the work of centralised internal auditors in the group that cover the trade execution desk and/or risk management functions. The FMC is not expected to commission a separate audit on these outsourced functions.

[Added in Sep 2018]

36. Submissions to MAS – Are FMCs required to submit their outsourcing registers to MAS on a yearly basis? What about internal audit/external audit reports concerning the FMC's outsourced arrangements?

FMCs are not required to submit their outsourcing registers to MAS on a yearly basis. MAS will give reasonable notice to FMCs when MAS requires the registers for our supervisory purposes, and FMCs are expected to promptly submit a copy of the register. As a matter of good practice, an FMC should include all outsourcing arrangements in its outsourcing register. This includes intra-group arrangements and material sub-contractors.

Similarly, audit reports on outsourced arrangements are to be submitted upon MAS' request.

[Added in Sep 2018]

Issued on 16 November 2012

Updated on 15 January 2016, 19 September 2016, 20 October 2017, 17 September 2018, 8 October 2018, 25 March 2019, 7 June 2019, 25 October 2019, 6 April 2020, 12 October 2021, March 2022, August 2022, November 2022, June 2023, June 2024, August 2024, September 2024

Appendix**Acronyms Used in These FAQs***Listed Alphabetically*

CIS	Collective Investment Scheme
CMS	Capital Markets Services
CoRe System	Corporations and Representatives System
FAA	Financial Advisers Act
FMC	Fund Management Company. This term is used to refer to LFMC and VCFM collectively.
LFMC	Licensed Fund Management Company
REIT	Real Estate Investment Trust
SFA	Securities and Futures Act 2001
SF(LCB)R	Securities and Futures (Licensing and Conduct of Business) Regulations
VCFM	Venture Capital Fund Manager